

The Masooli Project

2013 Annual Report

Community, Connection, Compassion

A Letter from Our Chair ~

The year 2013 marked the third full year of operations for Faith Mulira Health Care Center in Masooli, Uganda. Beyond the impressive data that speaks to the Clinic's continued growth, it is clear that the Masooli Project is really about all of the wonderful people who are working to build a better community by making vital people-to-people connections in an abiding spirit of compassion and service to others.

In 2013, the Clinic experienced marked increases in the volume of outpatient and inpatient services delivered to the community of Masooli. It also saw substantial revenue growth, expanded outreach and the formation of important partnerships with other non-profit organizations.

Following are highlights:

- ◆ 64% increase in the delivery of outpatient services, and a 207% percent increase in the delivery of inpatient services.
- ◆ A four-fold increase in the number of immunizations were provided.
- ◆ 67% increase in laboratory services performed.
- ◆ 69% increase in revenue from patient fees, from \$17,372 to \$29,362.
- ◆ 60% increase in the number of inpatient deliveries, with more mothers taking advantage of a safe, healthy place to give birth.

These successes were bolstered by an aggressive community outreach program that helped to increase the Clinic's reputation and the level of trust in the care it is providing. A foundation of financial support is being developed as well, through partnerships with organizations such as Marie Stopes International and a promising new relationship between the Kasangati Rotary Club in Uganda and the Simsbury-Granby Rotary Club in Connecticut.

Staff turnover toward the end of 2013 created some temporary operational challenges, with the resignation of the Clinic's administrator. The Clinic's board of directors has since hired a new and very capable Clinic administrator and has taken measures to increase oversight and accountability of all Clinic staff. More recently, the Clinic has strengthened its clinical team, including hiring a new physician.

Letter from Our Chair (continued)

The positive news that patient care and financial sustainability are trending upward is tempered by our recognition that the Clinic has well-defined resource limits that cannot be exceeded without jeopardizing the quality of patient care. For instance, because of the limited number of beds and size of the Clinic, the number of patients who had to be referred to other facilities for care rose from 25 in 2012 to 144 in 2013. This reality will require thoughtful and innovative planning for capital growth.

For the first time we have provided a list of our donors for 2013 at the end of this report. It is through their good will and abundant generosity and that of other faithful contributors over the years that Faith Mulira Health Care Center was built, opened and is delivering care to the village of Masooli. Together, we are helping to ensure a measure of financial stability for the Clinic and the start of a stronger foundation for future planning.

We are deeply grateful for your compassion and continued commitment.

James Malley, Ph.D.

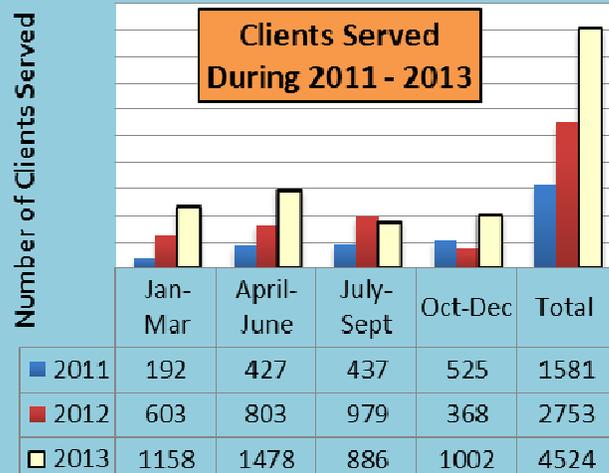
Chair, Faith Mulira Health Care Center, Inc.

OUTPATIENT SERVICE DELIVERY

There was a substantial increase in the volume of outpatient services in 2013. The number of outpatient visits in 2013 (4,524) increased by 64% over the number in 2012. More people are accessing health care services at the Clinic each year — a positive sign of growing confidence in the quality of care being delivered at the facility.

INPATIENT SERVICES

During 2013, the Clinic had four admission rooms for patients who required a hospital stay for monitoring and administration of antenatal treatment. This is in addition to the labor room that is functional with one delivery bed and a post-admission area. These facilities enabled the provision of 24-hour coverage, and the Clinic was able to provide inpatient services for 433 patients, a 207% increase over the number of inpatients served in 2012. Nevertheless, the shortage of space for delivering inpatient care continues to be a challenge, requiring referrals to other facilities.



Growth in Inpatient Services

MONTH	Cases by Month and Year	
	2012	2013
Jan	9	25
Feb	6	12
Mar	15	20
Apr	12	21
May	14	40
Jun	0	28
Jul	19	48
Aug	13	39
Sept	8	57
Oct	10	46
Nov	19	50
Dec	16	47
Total	141	433



MATERNAL HEALTH SERVICES

The Clinic offers both antenatal and normal delivery services to expectant mothers. During 2013, staff attended to 143 antenatal care visits, an 23% increase over the number in 2012. The Clinic assisted with 27 normal deliveries in 2013 as compared with 15 in 2012. Postnatal services also increased, with services for 80 new mothers in 2013.

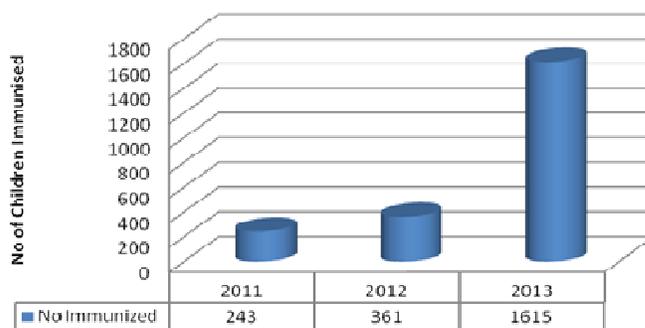
CERVICAL CANCER SCREENING

Cervical cancer screening was a new service introduced in 2013, and 44 women were screened for cervical cancer, 6 of whom tested positive for pre-cancer cells. They also were screened for breast cancer and instructed on how to perform breast self-examination. The availability of cancer screenings has enhanced postnatal care since it is an opportunity to both provide preventive health services and educate women on important self-care practices.

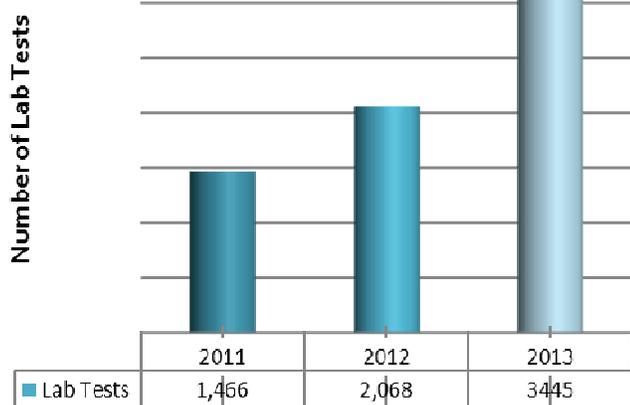
DRAMATIC INCREASE IN IMMUNIZATIONS

The provision of child immunization services has significantly improved during the last three years, growing by 447%, increasing from 361 in 2012 to 1,615 children covered during 2013. This increase is attributed to the Clinic's increased community mobilization efforts. Immunization services are provided both at the Clinic and at 8 strategic outreach centers managed by the staff on specific immunization and community outreach days.

Immunisation Coverage 2011-2013



Lab Tests 2011-2013



NEW EQUIPMENT IMPROVES DIAGNOSTIC SERVICES

During 2013, the U.S. Board funded the purchase of a complete blood count (CBC) machine that significantly strengthened the delivery of laboratory services. The number of laboratory tests carried out at the Clinic's laboratory increased by 67%, to 3,445, during 2013 as shown in the graph at the left. Of the 3,445 lab tests performed, 61% were carried out during the last half of 2013, after the CBC machine was up and running.

Community Outreach

The Clinic continues to implement community programs in collaboration with Village Health Team members. This has enabled the provision of a wide range of services - from health screenings and education, to immunizations, blood pressure and blood sugar checks, and referrals for HIV testing and antenatal care at the Clinic. The staff has also been active in conducting Family Health Days organized by the Ministry of Health and Wakiso District Local Health Administration. In March and April 2013, family health services were provided at local churches and mosques.

NEW CLINIC ADMINISTRATOR

We extended a warm welcome to Mary Gorrethy Mboowa, who joined Faith Mulira Health Care Center as its new administrator in late 2013. Mrs. Mboowa brings to the administrator role a strong background in education, research, and public health. She received her bachelor's degree in education from Makerere University in Uganda and a B.S. in Public Health from the University of Nottingham (UK). She has several years of experience in the care and treatment of both adults and children with HIV/AIDS as well as expertise in tropical diseases such as malaria and tuberculosis. She also has a strong knowledge base in research methods, advanced data analysis and epidemiology. We know she will be an asset to the Clinic!

NEW ROTARY PARTNERSHIP

A growing partnership between the Rotary Clubs in Uganda and the U.S. offers a number of promising opportunities for the Clinic to expand its outreach and impact in the local community. With support from the Rotary Club of Kasangati, a town close to Masooli, the Clinic held its first community health/dialogue day on June 15, 2013, delivering health care services to more than 300 residents from the greater Masooli community, including immunizations, drug dispensing, family planning, HIV counseling and breast cancer screening. The Kasangati Rotary Club donated over \$700 worth of medicines and supplies to make this event a success.

The Kasangati Rotary Club also conducted a community needs assessment in partnership with the Clinic staff. This assessment identified the critical gaps that affect the quality of maternal health care for women in Masooli and surrounding communities. We shared this information with Charles Milner, President of the Simsbury-Granby Rotary Club, who traveled to Uganda last fall, visited the Clinic and explored a possible partnership with the Kasangati Rotary Club that could help address maternal health concerns in the area. While there, Mr. Milner was hosted at the home of Dr. Linda Barlow, Chair of the Clinic's board of directors, and had an opportunity to tour the facility. We are especially grateful to Peter Muggaga, a member of the Kasangati Rotary Club who also serves on the Clinic's board. He has played a pivotal role in garnering local support for the Clinic's work.



COINS FOR NETS

On June 13th 2013, we received a donation of \$1,125 from the students of St. Thomas the Apostle School in West Hartford, Connecticut. The children held a "coins for nets" fund drive that raised funds to provide 250 mosquito nets to needy children in Masooli. The nets were purchased locally and distributed to children at Braintree School and Asubira Primary School, both of which are within community surrounding the Clinic. Mosquito nets were also distributed to infants who attended immunization clinics.

U.S. BOARD CHANGES

We were delighted to reinstate both Liz Sullivan and Connie Keedle as Board members, but we have also bid a fond farewell to Jeanne Boehner, a Board member and long-time supporter of the Masooli Project. We also created two liaison positions. Dr. Brian Zeiner, a long-time friend of the Masooli Project now serves as our liaison to the Simsbury-Granby Rotary Club, while Denise Firestone serves as liaison to the Board of Mission and Outreach of First Church of Christ Simsbury. First Church has supported the Masooli Project for many years as its international charity and has been a major benefactor since the project was first conceived.





2013 KEY U.S. BOARD ACCOMPLISHMENTS AND UNDERTAKINGS

- ☼ Granted the Clinic \$65,675 to cover operating costs and procurement of a CBC machine.
- ☼ Nurtured a partnership with UCONN School of Dental Medicine for a 2014 dental mission trip to Masooli.
- ☼ Published two newsletters and a holiday gift catalog to celebrate successes and communicate opportunities for donor support.
- ☼ Supported the Farmington Valley Chorale performance of The Messiah at First Church Simsbury, resulting in a \$,1500 grant from the Chorale to Faith Mulira Health Care Center, Inc.
- ☼ Worked closely with the Simsbury-Granby Rotary Club to cultivate grant opportunities in partnership with the Kasangati Rotary Club in Uganda.

2014 CLINIC CHALLENGES AND OPPORTUNITES

In three years Faith Mulira Health Care Center has grown in reputation and become a significant asset to the Masooli community. Our efforts in 2014 will focus on helping the Clinic to address several challenges that remain:

- ☼ Malaria continues to be a leading cause of illness for the Masooli community and its catchment areas. The 43% increase in malaria cases, from 904 in 2012 to 1,290 in 2013, suggests a lack of effective community based public health malaria prevention programs in the area. The Clinic must be staffed and equipped to effectively respond to the growing challenge of addressing malaria and its effects.
- ☼ Maternal health care services are in high demand and would be improved by acquisition of both an ultrasound machine and fetal Doppler to facilitate effective monitoring during pregnancy, labor and delivery.
- ☼ A growing demand for inpatient care underscores the need for expanded bed capacity and additional rooms for deliveries, maternal care, minor surgeries and emergency services. Because of the Clinic's size and limited inpatient capacity, the number of patients referred to other facilities rose from 25 to 144 in 2013.
- ☼ Until the Clinic's footprint can be expanded, procurement of a vehicle for transporting patients to nearby Level IV facilities is needed to help address both patient overflow and the demand for more complex health care.

In light of the challenges, our efforts in 2014 will emphasize:

- ☼ Continue to maintain strong communications with the Uganda board.
- ☼ Begin a slow but gradual transition from operational to capital funding.
- ☼ Continue to cultivate relationships with potential grantors; nurture the Simsbury-Granby Rotary relationship with the Kasangati Rotary Club and facilitate a grant request.
- ☼ Improve the aesthetics and accuracy of our Masooli Project website in order to better communicate the mission and significant accomplishments of this project.

The Masooli Project



Amazing Grace: Supporters of the Masooli Project

~ The miracle of the Masooli Project is hand made ~

We are abundantly grateful to everyone who has shared in Faith Mulira's vision to provide quality health care to the people of Masooli. Every effort has been made to accurately list all of our 2013 contributors. We apologize for any omissions or errors.

Bountiful Grace: \$5,000 - \$10,000

Board of Mission and Outreach,
First Church of Christ, Simsbury, CT

Gordon and Nancy Crouch

Bill and Susan Butler

John and Sara Burrows

Mark and Ieka Scully

Wayne and Melinda Westbrook

Full of Grace: 1,000 - \$4,999

Keith and Susan Stover

Coleman and Carol Ross

First Church of Christ, Hopkinton, MA

St. Thomas the Apostle School

Aetna Foundation, Inc. (matching gifts)

Farmington Valley Chorale

Don and Lyn Kolowsky

Saving Grace: \$500 - \$999

Marvin and Charlotte Kelly

Constance Keedle

Sara Batchelder

Craig and Nancy Dennen

Abundant Grace: \$100 - \$499

Jim and Beth Malley

Bill and Patricia Pye

Elaine Wilson

Barbara Peterson

Mario Chiappetti

David Wadhams

Paul and Judy Bryant

Bill and Pat Ketchabaw

Peter and Kathy Wildman

Bruce and Marlene Powell

Dane Woodberry

Emanuel and Margaret Psarakis

Bob and Lyn Lauben

Thankful Grace: up to \$100

Susan Magee

Paul and Linda Malley

John Clark

Dorothy Prior

We would also like to acknowledge the very generous contributions of Alice Daley and Matt and Annette Lilly, who have been major supporters of the Masooli Project from its inception.

Thank you!



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