

2017 Annual Report and 2018 Update

To Our Donors, and Friends

This annual report is coming to you a bit later than usual so we can provide the latest information on progress at Faith Mulira Health Care Centre in Masooli, Uganda. This June, a team of five, including our Board members Karen Callahan and Heather Duncan, traveled to Uganda to visit the clinic. The team also included Rev. George Harris, Senior Pastor of First Church of Christ, Simsbury, CT, Evelyn Callahan, a doctoral student in medical anthropology, and Kirk Scully, a student-videographer. The reports they brought back indicate the clinic is being run very effectively and professionally. While in Uganda, members of the team toured the clinic and participated in home visits, a community outreach event, professional education and Karen Callahan even assisted in the delivery of a baby. We hope you will join us for a special donor appreciation dinner later this year, when the team will share more stories about their trip – including the heartbreaking, hopeful and uplifting aspects of their journey. Initial observations from their visit can be found within this report.

2017 was a year of transition for Faith Mulira Health Care Centre, as their new board members and a new head of administration brought renewed energy and vision to the clinic. Notable achievements during the year were made in the areas of medical and community outreach programs as well as improved overall administration and financial management of the facility. The Masooli clinic continues to make strides in the following key areas that serve the local community:

- * Reproductive, maternal, child and infant health care
- * Vaccination programs
- * Malaria prevention
- * Laboratory services
- * HIV/AIDS prevention and treatment programs

Progress and activity in each of these areas are described beginning on page 2.

The in-person accounts of the visiting team have affirmed not only our belief that Faith Mulira Health Care Centre is well positioned to execute its strategic plan, but that doing so will require significant continued and renewed financial support. One of the most pressing needs continues to be for expansion of the facility to enable the staff to provide direct care for potential complications of childbirth. Currently, only about 20% of mothers who receive antenatal and postnatal care at the clinic have their babies at the facility because of the current limitations. Expanding the clinic's size and resources would also allow the very competent professional staff to use and develop their full set of medical and surgical skills, a key factor in retaining their employment.

Now in its eighth year of operation, Faith Mulira Health Care Centre has been a resilient and valuable contributor to the health and wellbeing of families in the greater Masooli community. As you reflect upon the financial information provided in this report, I would like to urge you to increase your giving to enable the important work of this clinic to continue and grow for those whose needs are so great.

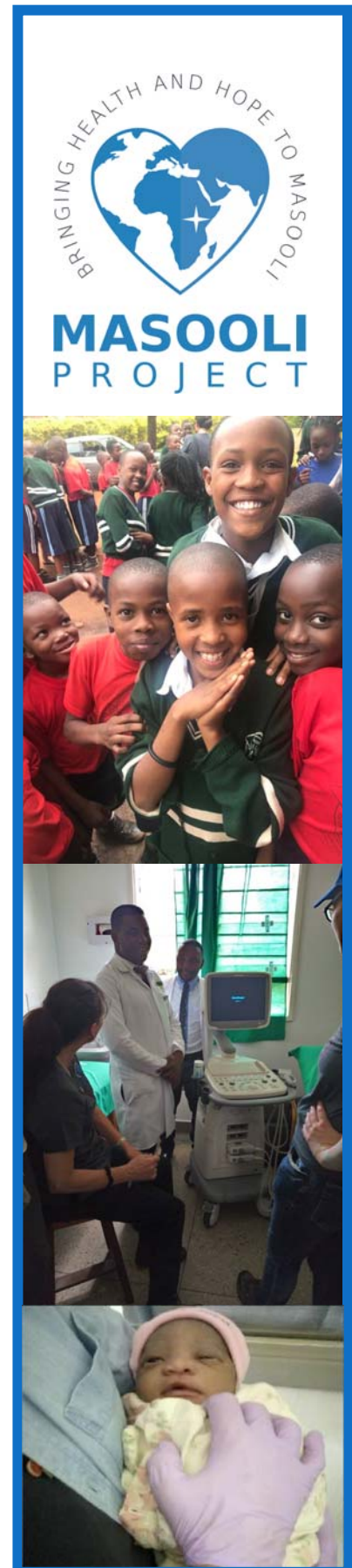
Over the centuries, many notable individuals have reflected on the role of giving in our lives. Within this annual report you'll find a few of their words that I have selected for your consideration as you reflect on the charitable and philanthropic activities of the clinic.

Please accept our sincere appreciation for your ongoing support. It does make a difference!

With gratitude,

Kay Werk

Chair, The Masooli Project, Inc.



Faith Mulira Health Care Centre

2017 Performance Highlights

Outpatient Services: Faith Mulira Health Care Centre currently operates 24 hours a day, 7 days a week. In 2017, 2,542 outpatients were received - 2,131 new patients, and 411 repeat patients. This reflects a slight decline from the number of new and repeat outpatients received in 2016 (2,204 and 430, respectively).

Most Common Conditions: The six most common diseases diagnosed at the clinic were malaria, upper respiratory tract infections, hypertension, typhoid, skin infections and diarrhea. In 2017, the clinic began dedicating each Thursday to the treatment of hypertensive patients. Treatment for malaria and diarrhea have been incorporated in community outreach health education packages that the clinic delivers at every outreach site.

Reproductive Health and Family Planning Services: In 2017, **78 mothers attended antenatal visits**, a 6.4% decline compared with 2016. The clinic handled **32 normal deliveries** in 2017, while 11 mothers were referred to larger facilities that could accommodate caesarean deliveries. A lack of inpatient surgical facilities results in some mothers receiving antenatal services at the clinic but delivering their babies elsewhere. The number of postnatal visits increased by 39% in 2017. Faith Mulira Health Care Centre provided **124 family planning services** in addition to distributing condoms to clients both at the clinic and during community outreach events. These services were provided in partnership with a Level IV health center in nearby Kasangati, which donated most of the family planning methods.

Immunizations: During 2017, **5,756 vaccines were administered**, an increase of 2,052 compared with 2016. This was a result of community outreach services and the inclusion of new vaccines like the Inactivated Poliovirus Vaccine (IPV), which were not given in 2016. During 2017, the clinic participated in the government's mass polio immunization campaign, aimed at eradicating polio.



Pharmacy: The clinic took measures to minimize stock losses especially in the last quarter of 2017. A newly hired Pharmacy Assistant now monitors the drug inventory daily to avoid over-replenishment and ensure that drugs with short expirations are dispensed first, guiding the doctor on which drugs should be prescribed based on availability. To further enhance the monitoring of pharmaceutical stock, the use of a tight monitoring database and stock cards has been introduced.

Radiology Services: The clinic's recent acquisition of an **ultrasound machine continues to benefit patient health. Radiology services were provided for 203 patients**, most of whom were pregnant mothers above 28 weeks of gestation. An uptick in services by yearend was the result of hiring a permanent Sonographer.

Laboratory Services: Laboratory services continue to be a popular reason for patients to visit Faith Mulira Health Care Centre. In 2017, **8,190 clinical/diagnostic laboratory examinations were carried out** at the clinic and during community outreach events. This was a 22% increase over the number of tests performed in 2016 and was largely due to HIV counseling and testing arising from outreach events and social responsibility services offered to the local community on Faith Mulira Day. Tests performed at outreach events are mainly for HIV, while those performed at the clinic are basic microscopy and hematological tests. Maintaining the quality of laboratory work performed helps build patient confidence, and the clinic collaborates with both the Ministry of Health and the Uganda Virus Research Institute to achieve both internal and external quality control.



"You have not lived today until you have done something for someone who can never repay you."
~ John Bunyan

Faith Mulira Health Care Centre

2017 Performance Highlights (continued from page 2)

HIV/AIDS Care Program: Faith Mulira Health Care Centre has offered an HIV/AIDS Care Program since 2012. In 2017, 1,732 patients received some form of HIV/AIDS care and treatment compared with 627 patients in 2016. The year-over-year increase is largely the result of the clinic's many successful outreach efforts. Currently, 54 patients actively participate in treatment; another 33 patients are enrolled but have not pursued follow-up care. Common reasons why patients do not follow up include their change of location without obtaining a referral to a new facility; inadequate social and economic support; and the stigma associated with an HIV/AIDS diagnosis. The HIV/AIDS Care Program seeks to address patient needs by offering voluntary counselling and testing for HIV; treatment of opportunistic infections; provision of anti-retroviral drugs (ART); and routine clinical, laboratory and community follow-up.

The HIV/AIDS Care Program also addresses prevention of mother-to-child transmission, and is aimed at maintaining a transmission rate of zero. In 2017, the clinic treated four HIV positive mothers, one of whom delivered her baby there. The baby tested HIV negative at six weeks and is still being monitored. **To fight stigma and improve follow-up, Faith Mulira Health Care Centre conducts a special HIV clinic day coupled with community follow-up.** While continuous HIV counseling and testing are done through regular community outreach events and at the clinic, services could be enhanced if the clinic were able to hire a full-time HIV/AIDS counselor.



Faith Mulira Day—A Community Outreach Day in Honor of the Clinic's Founder. Community health events have become an integral part of how Faith Mulira Health Care Centre delivers care to residents of Masooli and surrounding communities. On August 19, 2017, the clinic honored its founder, Faith Mulira, by holding a community health day under the theme **"Extending Quality Health Care to Vulnerable People Through Partnerships."** A local county chief attended and planted a tree as a sign of environmental conservation at the health event, which attracted 770 people from nearby communities. Various service providers participated as well, including the Nakasero Blood Bank, Mulago Dental School in conjunction with the Rotary Club of Kampala North, the Rotary Club of Kasangati, and International Hospital of Kampala. Attendees could donate blood and could also receive an array of free medical services, including family planning, dental services, mosquito net distribution, HIV counselling and testing, safe male circumcision, general clinical and consultation services, breast and cervical cancer screening, immunization and condom distribution.

"We make a living by what we get, but we make a life by what we give."
~Winston Churchill

Faith Mulira Health Care Centre

Vision:

To be a health care facility of choice in Uganda

Mission:

To provide quality, affordable health care services in Uganda

Values:

- * Compassion
- * Commitment to delivery of quality health care services
- * Accountability
- * Professionalism

Strategic Objectives:

- * To deliver affordable, quality health care services to the clinic's target population as a "Level III facility"
- * To promote public health and prevention among the people in the clinic's catchment areas
- * To strengthen the clinic's institutional capacity for the delivery of health care services

"Level III Facility" Defined

The Uganda Ministry of Health classifies health facilities into seven levels based on the services they provide and the area from which patients are drawn (the "catchment area"). A Level III facility typically serves a catchment area of about 20,000 patients.

As a Level III facility, Faith Mulira Health Care Centre serves a catchment area that includes Masooli and several nearby towns. It is licensed to provide general preventive and promotive care, as well as outpatient curative, maternity, and inpatient health services. It also can provide diagnostic laboratory services and dispense prescription drugs.

About Us

The Masooli Project, Inc. began with a vision of what is possible when like-minded people come together, determined to make a difference in one corner of the world. The late Faith Mulira, born in Uganda, brought this vision to her friends and family at home and in the U.S., with a dream of building a modern healthcare clinic in her home village of Masooli. Through courage and persistence, she urged and inspired them to share her dream of bringing quality, affordable healthcare services to people who had limited access to care.

Faith Mulira Healthcare Centre opened in 2010 as a modern, well-equipped facility, licensed by the Uganda Ministry of Health. Services include outpatient care, lab and pharmacy services, maternal and child health programs and outreach through community health fairs. For more information about the clinic's history and the good work it is doing in Masooli, Uganda, please be sure to visit our website and look for the Masooli Project page on Facebook!

The Masooli Project, Inc. is a 501(c)(3) nonprofit organization.

To make a donation, go to:

www.masooliproject.org

Or mail your donation to:

The Masooli Project, Inc.

P.O. Box 1001

Simsbury, CT 06070



OUR 2017 DONORS

We are grateful to all who have shared Faith Mulira's vision of providing quality health care to the people of Masooli, Uganda. Whether you are a new donor or one of our longtime partners in this Project, we appreciate your kind, continued generosity. With your help, the clinic is making a real difference in people's lives. We have made every effort to accurately acknowledge our 2017 donors and apologize for any omissions or errors.

Individual Donors

Kimberly Athan
Jeffrey and Jill Blocker
Brittany Bradshaw
John and Sara Burrows
John Clark
Gordon and Nancy Crouch
Craig and Nancy Dennen
Richard D. Dupree
Janice Gyngell
Dr. Janice J. Johnston
Constance Keedle
Marvin and Charlotte Kelly
Margaret Kennedy
William and Patricia Ketchabaw
Betty Kierstead

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Emanuel N. Psarakis
Coleman Ross
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Jerry Takiff
David and Nancy Wadhams
Elizabeth Warner
Gregory and Kay Werk
Wayne and Melinda Westbrook

Institutional Donors

Aetna Foundation, Inc.
First Church of Christ, Simsbury, CT – Board of Mission and Outreach
First Church of Christ, Simsbury, CT – Vacation Bible School
First Congregational Church, Hopkinton, NH
St. Thomas the Apostle School, West Hartford, CT (for purchase of mosquito nets)



"Giving frees us from the familiar territory of our own needs by opening our mind to the unexplained worlds occupied by the needs of others."

~Barbara Bush

U.S. Team Visit to Uganda Clinic

June 25 to June 30, 2018



In June, a team that included Masooli Project board members and others flew to Uganda to visit Faith Mulira Health Care Centre, the health care clinic that the U.S. non-profit and its donors have helped to build and financially sustain over the past decade. Clinic staff accompanied the team the whole week, so the team was able to observe—and in some cases, participate in—the facility’s routine activities, such as continuing medical education, community and local school outreach, home visits, immunizations and even the delivery of a baby.

On their first day in Masooli, the team was warmly welcomed by clinic staff and students from Asubira Canaan, a nearby primary school with which the clinic has previously partnered. The clinic administrator led them on a tour of the facility, and they attended continuing medical education sessions—one on maternal mortality and post-partum hemorrhage led by clinic medical officer Dr. Posiano Kasaija, another on hand washing and hygiene led by Masooli Project board member Karen Callahan, RN.

Home Visits Raise Awareness of Community Needs

To better understand the needs of clinic patients, the team and staff visited nine homes within the surrounding Kiteetika, Masooli, Kyambogo and Kazinga communities. During these visits, clinic staff delivered health services including treatment follow-ups, blood pressure checks, free medical consultations, and social and psychological support. For the visiting team, these in-home visits underscored how deeply socio-economic conditions affect the health status and overall family well being of the most vulnerable patients.

One visit brought them to an elderly woman and her daughter, who is HIV positive. Their living conditions were desperate—the pair “dig” for a living, so paying for health care services is simply not an option. Equally desperate was the situation of Julia, a single mom of three whose first husband died and second husband abandoned her. HIV positive and unemployed, Julia cannot send her children to school (in Uganda, parents typically must pay school fees). To make matters worse, Julia’s landlord had threatened her with eviction. Pastor George Harrison later reported to his congregation at First Church of Christ, Simsbury, that they had made a small donation of cash to Julia, helping forestall the eviction.



For the clinic staff, home visits highlight the need for nutritional, social and economic support in addition to the medical care the clinic offers within these poor communities. A more broad-based community program would further enhance the clinic’s already very successful health outreach efforts.

“Think of giving not only as a duty but as a privilege.”
~John D. Rockefeller, Sr.

Immunizations and Community Outreach Events Attended

During their weeklong visit, the U.S. visitors watched the staff deliver immunizations at the clinic. Team members also met with mothers and learned about their problems with medication and maintaining good nutrition for their babies. The staff used the immunization event as an opportunity to provide health education to new moms on how to feed their infants.

Faith Mulira Health Care Centre has hosted many community outreach events in the past few years. While in Uganda, the U.S. team joined clinic staff at one of these events in the Soweto community trading center, the site of other successful health fairs. Attendees received HIV counselling and testing, family planning, immunizations, deworming, administration of Vitamin A and free general medical consultation and treatment. For the U.S. team, another highlight of the day was the opportunity to meet and play with children in the Soweto community!



Team Brings Lunch to a Local Primary School

In keeping with a tradition started by Nancy and Gordon Crouch during their first trips to Masooli, the U.S. team visited Asubira Ca-naan primary school, located near Faith Mulira Health Care Centre. Teachers and students welcomed the visitors with affection, and the head teacher led a tour of the classes and dormitories. The visitors donated two sacks of corn porridge and three sacks of sugar to the school, to provide lunch for the pupils – something many of them cannot afford. This simple but vital gift will also help strengthen the clinic's existing relationship with the school's administration.

Clinic Appreciates Donated Medical Supplies

Karen Callahan, who coordinated a collection of medical supplies from the U.S., presented them to a grateful clinic staff during the visit. The glucometers, children's stethoscopes and other donated supplies will be used to improve the delivery of child health care services.

Opportunity for Board-to-Board Dialogue

On Day 3 of their stay, the U.S. team attended a luncheon meeting with members of the Faith Mulira Health Care Centre board of directors at the Khana Khazana Restaurant in Kampala, Uganda's capital. It was a special opportunity to meet face-to-face after several years of emails, phone calls and Skype sessions, and all of the attendees thoroughly enjoyed the chance to share a meal and interact with each other. An honored guest at the luncheon was Dr. Elizabeth Namagala, a supervisor at the Uganda Ministry of Health (MOH). She assured attendees that she would help the clinic obtain support from the MOH, which provides vaccines and other medical supplies to clinics in Uganda.



Delivery of Baby Karen – A Precious Beginning and the End of a Highly Successful Trip

Because of space constraints, the staff at Faith Mulira Health Care Centre cannot deliver as many babies as they would like to. But these constraints did not stop one little newborn from entering the world while the U.S. team was visiting Masooli.

On the day before they returned to the U.S., the clinic welcomed the birth of a precious baby girl. Her delivery was assisted by nurse Irene and Masooli Project board member Karen Callahan, an experienced neonatal nurse. To the team's delight, the baby's mother named her Karen! Pastor George Harris offered a blessing to Baby Karen, whose birth offers hope to the mission of the Masooli Project and gives life to the vision and dream of Faith Mulira.

"Real generosity is doing something nice for someone who will never find out."

~ Frank A Clark

The Masooli Project, Inc.

Financial Highlights

Statement of Activities

For the Years Ending December 31, 2016 and 2017 and Year-to-Date 2018

	2016	2017	2018 Budget	2018 Actual (through August)
Cash at Beginning of Year	\$ 39,393	\$ 43,378	\$29,284	\$29,284
Revenue				
Individual Donations	\$ 36,026	\$ 23,503	\$ 23,153	\$ 8,900
Corporate Grants	17,500	14,902	12,900	11,200
Miscellaneous Income	4,340	691	691	684
Total Revenue	\$ 57,866	\$ 39,096	\$ 36,744	\$ 20,784
Expenses				
Program Expenses				
Quarterly Grants to Faith Mulira Health Care Centre (FMHCC)	\$ 52,000	\$ 48,000	\$ 48,000	\$ 36,000
Special /Additional Grants to FMHCC		2,000		3,180
Administrative/Operating Expenses	1,881	3,190	3,795	1,695
Total Expenses	\$ 53,881	\$ 53,190	\$ 51,795	\$ 40,875
Net Income (Loss)	\$ 3,985	(\$ 14,094)	(\$ 15,051)	(\$ 20,091)
Cash at Yearend	\$ 43,378	\$ 29,284	\$ 14,233	\$ 9,193

The Masooli Project, Inc.

Financial Highlights

The Statement of Activities on page 5 reflects summary financial data for The Masooli Project, Inc. for the fiscal years ended December 31, 2016 and December 31, 2017 and the projected budget and year-to-date results for 2018.

Our cash balance at yearend 2017 was \$29,284. This was a decrease of \$14,094 from yearend 2016 and reflects a \$14,094 operating loss for the year. We continue to exhaust our cash balance to fulfill our full-year 2018 grant commitment of \$48,000. In fact, **our current cash balance of \$9,193 falls short of the \$12,000 needed to fund our budgeted fourth quarter grant, and we are actively seeking additional donations to meet that commitment.**

- Total revenue from all sources in 2017 declined 32% below the 2016 level and 10% below our 2017 budget.
- Components of 2017 revenue changed from 2016 as follows:
 - * Individual donations were down by \$12,523
 - * Matching grants received from corporate donors fell by \$2,698
 - * Overall, corporate grants were down by \$2,598.

Excluding grants, our administrative expenses comprised approximately 8% of income in 2017, almost triple the percentage in 2016 primarily due to the sharp decline in income. Our annual administrative expenses include state filing, tax preparation and bank fees, donor communications costs, and other miscellaneous expenses. Administrative expenses for 2017 and 2018 also reflect website redesign costs of \$700 in each year.

Grants to Faith Mulira Health Care Centre in Masooli, Uganda totaled \$50,000 in 2017. This included our 2017 budgeted grant commitment of \$48,000 for clinic operating costs and an additional \$2,000 for mosquito nets paid for with a restricted gift from St. Thomas the Apostle School.

While we hope our current cash balance and projected funding will be sufficient to fulfill our 2018 budgeted grant commitment of \$48,000, the Board is deeply concerned about the Masooli Project's ability to sustain this level of commitment in 2019 and beyond. **Without a substantial increase in donor support, the Masooli Project will be unable to continue funding clinic operating costs at the current level or to help our Uganda partners meet the challenge of expanding services to meet the growing needs of the local community.**

2017 Sources of Revenue



■ Individual Donations ■ Corporate Donations ■ Miscellaneous Income

2017 Expenses



■ Grants to Masooli Clinic ■ Administrative Expenses

Grants to Masooli Clinic 2016 through 2018 (projected)

